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Washington, D. C. 20505

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5 April 1977

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MEMORANDUM FOR:

Major General Harold R. Aaron

Assistant Chief of Staff for Intelligence

Department of the Army

SUBJECT:

Scheduling of Military National Intelligence

Estimates

REFERENCE:

Memo from Gen. Aaron to DDCI dated 24 Feb 77, Subject: Scheduling of National Level Intelli-

gence Estimates and Memorandums

- 1. I certainly agree with your suggestion that certain National Intelligence Estimates will be of more use to policy-makers if these estimates are published at times more appropriate to DoD budget cycles. My Acting Deputy for National Intelligence will reexamine the scheduling and structure of national estimates for the purposes you have cited.
- 2. The National Intelligence Steering Group, chaired by the D/DCI/NI, held a meeting on 14 March devoted in part to this subject of the estimates' structure and scheduling. General Faurer of DIA agreed to supply the Steering Group with a list of dates on which DoD policymakers and planners would most like to have certain estimates. I understand the list is under preparation and will be furnished soon. Although it is unfortunately too late in the year to alter substantially the scheduling of the military estimates we intend to publish in 1977, we can certainly plan for the following year to best meet your requirements with the assets we have available.

ARMY review(s) completed.

STANSFIELD TURNER Admiral, U.S. Navy

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OFFICE OF THE ASSISTANT CHIEF OF STAFF FOR INTELLIGENCE WASHINGTON, D.C. 20310

DAMI-FII

SUBJECT: Scheduling

Scheduling of National Level Intelligence Estimates

Memorandums (U)

THRU:

Lieutenant General Samuel V Wilson

Director

Defense Intelligence Agency Washington, DC 20301

TO:

Mr. E. H. Knoche
Acting Director of
Central Intelligence
Washington, DC 20505

- 1. (S) Several national level intelligence products have proven to be very helpful in preparing the Army's leaders in presenting testimony before congressional committees. National Intelligence Estimate (NIE) 11-3/8-76, "Soviet Forces for Intercontinental Conflict Through the Mid-1980s," is an excellent example. However, the current scheduling of some national level intelligence estimates and memorandums results in their not being completed in time to be used for these important hearings. Even NIE 11-3/8-76, approved by the National Foreign Intelligence Board (NFIB) on 21 Dec 76, would have been more useful if it had been available in October during the drafting of various posture statements in the Department of Defense.
- 2. (S) It is recommended that the NFIB consider scheduling selected national level intelligence products for completion prior to beginning preparations of future testimony before Congress and final DOD budget decisions. While I realize that NIE's normally are not repeated on a regular basis, the following NIE's would be more useful if they were updated annually with completion dates as near to October as possible: NIE 11-3/8; NIE 11-4, "Soviet Strategic Objectives"; NIE 11-14, "Warsaw Pact Forces Opposite NATO"; NIE 35/36-1, "Middle East Military Balance 1976-1981"; and NIE 13, "PRC Defense Policy and Armed Forces."
- 3. (U) Additionally, rescheduling the publication of selected NIE's should reduce the chances of intelligence testimony before Congress containing conflicting intelligence judgments.

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DIA # 298

Washington, D. C. 20505

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SUBJECT

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REFERENCE

: Memo from Gen. Aaron to DDCI dated 24 Feb 77, Subject: Scheduling of National Level Intel-

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Certainly , with your succession

1. I agree that certain National Intelligence Estimates (could) be of more use to policymakers if these estimates were as published at different times of the year. My Acting Deputy for National Intelligence has previously committed himself at a cui((meeting of the National Foreign Intelligence Board to reexamine the scheduling and structure of national estimates for the purposes you have cited, among others.

The National Intelligence Steering Group, chaired by the D/DCI/NI, held a meeting on 14 March devoted in part to this subject of the estimates' structure and scheduling. General Faurer of DIA made commitment to supply the Steering Group with a list of dates on which DoD policymakers and planners would most like to have certain estimates. Twe understand the list is under preparation and will/be furnished soon. It will then be considered by the Steering Group in light of the considerations listed below.

a. It is almost certainly too late in the year to alter substantially the scheduling of the military estimates we intend to publish in 1977. We can certainly poon for

b. I should hear the views of those in key positions in the new administration before I make any decisions on the content or scheduling of estimates.

with assets we have avait

c. The resources of the Community are not adequate to publish in any single year the full list of estimates you recommend, particularly on such a compressed schedule. I believe however, that the Steering Group can work up a package that will go a long way toward meeting your needs.

STANSFIELD TURNER Admiral, U.S. Navy